



Briefing Pack 1 – National

Providers in each region

Region	Current Provider	New Provider
North West	CFO3 – Achieve CFOAH – Seetec	CFO Evolution: Achieve Contact:CFO-CMTEvolution@justice.gov.uk
North East	CFO3 – Ingeus CFOAH – Ingeus	CFO Evolution: Ingeus Contact:CFO-CMTEvolution@justice.gov.uk
Yorkshire & Humber	CFO3 – Ingeus CFOAH – The Growth Company	CFO Evolution: The Growth Company Contact:CFO-CMTEvolution@justice.gov.uk
West Midlands	CFO3 – Ixion CFOAH – Shaw Trust	CFO Evolution: Ingeus Contact:CFO-CMTEvolution@justice.gov.uk
East Midlands	CFO3 – Ingeus CFOAH – Shaw Trust	CFO Evolution: Ingeus Contact:CFO-CMTEvolution@justice.gov.uk
East of England	CFO3 – Shaw Trust CFOAH – Shaw Trust	CFO Evolution: Shaw Trust Contact:CFO-CMTEvolution@justice.gov.uk
South West	CFO3 – Shaw Trust CFOAH – Seetec	CFO Evolution: Seetec Contact:CFO-CMTEvolution@justice.gov.uk
South East / Kent Surrey Sussex	CFO3 – Ixion CFOAH – Seetec	CFO Evolution: Shaw Trust Contact:CFO-CMTEvolution@justice.gov.uk
London	CFO3 – Shaw Trust CFOAH – Reed in Partnership	CFO Evolution: Reed Contact:CFO-CMTEvolution@justice.gov.uk



Delivery sites in each region

Region	Custody Sites	Community Sites
North West	<p>Wings:</p> <ul style="list-style-type: none"> • Risley • Lancaster Farms <p>Outliers:</p> <ul style="list-style-type: none"> • Buckley Hall • Liverpool • Manchester • Thorn Cross • Haverigg • Hindley • Kirkham • Wymott <p>Feeders:</p> <ul style="list-style-type: none"> • Forest Bank • Altcourse • Preston <p>Female:</p> <ul style="list-style-type: none"> • Styal 	<p>Hubs</p> <ul style="list-style-type: none"> • Manchester • Liverpool • Blackpool <p>Satellites</p> <ul style="list-style-type: none"> • Warrington • Blackburn • Preston
North East	<p>Wings:</p> <ul style="list-style-type: none"> • Holme House • Northumberland <p>Outliers:</p> <ul style="list-style-type: none"> • Kirklevington Grange <p>Feeders:</p> <ul style="list-style-type: none"> • Durham <p>Female</p> <ul style="list-style-type: none"> • Low Newton 	<p>Hubs</p> <ul style="list-style-type: none"> • Durham • Sunderland <p>Satellites</p> <ul style="list-style-type: none"> • Middlesborough • Darlington • Newcastle
Yorkshire & Humber	<p>Wings:</p> <ul style="list-style-type: none"> • Wealstun • Moorland • Humber <p>Outliers:</p> <ul style="list-style-type: none"> • Full Sutton • Hatfield • Lindholme 	<p>Hubs</p> <ul style="list-style-type: none"> • Leeds • Doncaster • Hull <p>Satellites</p> <ul style="list-style-type: none"> • Bradford • Huddersfield • Sheffield



	<p>Feeders:</p> <ul style="list-style-type: none"> • Doncaster • Leeds • Hull <p>Female</p> <ul style="list-style-type: none"> • Askham Grange • New Hall 	
West Midlands	<p>Wings:</p> <ul style="list-style-type: none"> • Featherstone • Drake Hall <p>Outliers:</p> <ul style="list-style-type: none"> • Brinsford • Dovegate • Hewell • Oakwood • Stoke Heath • Swinfen Hall <p>Feeders:</p> <ul style="list-style-type: none"> • Birmingham 	<p>Hubs</p> <ul style="list-style-type: none"> • Birmingham • Wolverhampton <p>Satellites</p> <ul style="list-style-type: none"> • Stoke
East Midlands	<p>Wings:</p> <ul style="list-style-type: none"> • Ranby <p>Outliers:</p> <ul style="list-style-type: none"> • Five Wells • Lincoln • North Sea Cmap • Onley • Stocken • Whatton <p>Feeders:</p> <ul style="list-style-type: none"> • Nottingham <p>Female</p> <ul style="list-style-type: none"> • Foston Hall 	<p>Hubs</p> <ul style="list-style-type: none"> • Nottingham <p>Satellites</p> <ul style="list-style-type: none"> • Leicester • Derby
East of England	<p>Wings:</p> <ul style="list-style-type: none"> • The Mount <p>Outliers:</p> <ul style="list-style-type: none"> • Chelmsford 	<p>Hubs</p> <ul style="list-style-type: none"> • Peterborough <p>Satellites</p> <ul style="list-style-type: none"> • Luton



	<ul style="list-style-type: none"> • Highpoint • Hollesley Bay • Littlehey • Norwich • Wayland <p>Feeders:</p> <ul style="list-style-type: none"> • Peterborough • Bedford <p>Female</p> <ul style="list-style-type: none"> • Peterborough 	
South West	<p>Wings:</p> <ul style="list-style-type: none"> • Portland <p>Outliers:</p> <ul style="list-style-type: none"> • Channings Wood • Dartmoor • Leyhill • Guys Marsh • The Verne <p>Feeders:</p> <ul style="list-style-type: none"> • Exeter • Bristol <p>Female</p> <ul style="list-style-type: none"> • Eastwood Park 	<p>Hubs</p> <ul style="list-style-type: none"> • Bristol <p>Satellites</p> <ul style="list-style-type: none"> • Plymouth
South East / Kent Surrey Sussex	<p>Wings:</p> <ul style="list-style-type: none"> • Rochester <p>Outliers:</p> <ul style="list-style-type: none"> • Aylesbury • Bullingdon • Ford • Springhill • Stanford Hill • Swaleside • Woodhill <p>Feeders</p> <ul style="list-style-type: none"> • Elmley • Lewes • Winchester <p>Female</p> <ul style="list-style-type: none"> • Send • East Sutton Park 	<p>Hubs</p> <ul style="list-style-type: none"> • Medway <p>Satellites</p> <ul style="list-style-type: none"> • Southampton • Portsmouth



<p>London</p>	<p>Wings:</p> <ul style="list-style-type: none"> • High Down <p>Outliers:</p> <ul style="list-style-type: none"> • Brixton • Feltham • Isis • Pentonville <p>Feeders:</p> <ul style="list-style-type: none"> • Wandsworth • Thameside <p>Female</p> <ul style="list-style-type: none"> • Bronzefield • Downview 	<p>Hubs</p> <ul style="list-style-type: none"> • Croydon <p>Satellites</p> <ul style="list-style-type: none"> • Lambeth • Lewisham
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Key lines

- HM Treasury have signed off the business case for CFO Evolution, with delivery to begin 1 August 2024.
- CFO Evolution will look like:
 - o 14 custody wings across England
 - o 15 community Activity Hubs (with up to 30 additional satellite hubs)
 - o 76 prison delivery locations (outliers and feeders)
- CFO proven to deliver a reduction of 8 percentage points in re-offending (from 33% to 25% CFO cohort compared to the control group) [HMPPS CFO report \(HTML version\) - GOV.UK \(www.gov.uk\)](#)
- Incoming providers will work closely with current providers and their exit plans to ensure a smooth transition for more information please email CFO-CMTEvolution@justice.gov.uk
- Please direct any delivery questions to your **current** provider until 1 August 2024.

Key Milestones

- Week commencing 20th May – Contract Award
- 3rd June – Mobilisation begins
- 5th June – Provider Evolution Business Rules Day for new providers.
- 20th June – CFO and Prison Wing SPOC Workshop (no providers)
- 31st July – Current CFO provision ends
- 1st August – CFO Evolution Delivery Begins.

CFO Website

The CFO website will have the latest briefing documents, as well as updates each month on the progress of the programme. You can sign up to email updates here: <https://forms.office.com/e/XWiNVgY0GU>
Or contact Kate Dugdale, CFO Stakeholder Lead via CFO-communications@justice.gov.uk for any questions.